

Mining CSI

Local Economic Developments by Mines

Volume 40 • 2025



MOSES SHIBANDA

DIRECTOR OF BUSINESS DEVELOPMENT
ISIPHETHU GROUP HOLDINGS



ALSO IN THIS ISSUE:

MINING INDABA 2025 – Future-Proofing African Mining Indaba Today

BORA MINING SERVICES – Excellence in Mining Support Since 2017

PAN AFRICAN RESOURCES – The R2.5-Billion MTR Project Completed in Just 14 Months

MTRENDZ GROUP – Experience Expert Engineering Solutions

ANGLOAMERICAN – Contributes to Culture Preservation in Northern Cape

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MiningCSI

Local Economic Developments by Mines

2nd Annual

GOLF CHALLENGE

2 February 2025



RONDEBOSCH GOLF CLUB, CAPE TOWN

AGENDA

10h00 : Registration Starts
11h30 : First Tee Off
18h00 : Prize Giving

FORMAT

Fourball Alliance,
2 Scores to Count.

Closing date for bookings: **10 January 2025**

To book your package, visit www.miningcsi.co.za

For information and bookings email: info@miningcsi.co.za / +27 73 446 9690

WHO SHOULD ATTEND ?

- Mining SLP Managers
- HRD Managers
- Municipality Officials and Managers
- Municipality Councillors
- Procurement Managers
- Transformation Managers
- Traditional & Community Leaders
- Mine Union Representatives

SOME OF THESE TRAINING INCLUDES, BUT NOT LIMITED TO:

- SLP & LED Capacity Training
- Procurement and DMRE T Form
- Enterprise & Supplier Development Training
- Conflict Resolution
- LED Projects Implementation Processes
- Mining Charter 2018
- SMME and Skills Development
- Women in Mining
- SLP Two Language Policy
- SLP Financial Provision
- Mine Rehabilitation
- Stakeholder Engagements
- Project Management



SOCIAL & LABOUR PLAN (SLP) AND INTEGRATED DEVELOPMENT PLAN (IDP) STAKEHOLDER ENGAGEMENT 2 DAY TRAINING

Best ways for mines, municipalities and communities to collaborate.

Training Dates: 27-28 February 2025
Venue: Garden Court, Hatfield, Pretoria

TRAINING OF MINE SLP MANAGERS, MUNICIPAL OFFICIALS & COMMUNITY LEADERS

Com Consulting has expertise in training for Mining Management, Municipality Officials & Councillors, local community members and other affected stakeholders by mining operations. The training will equip both mines and municipal personnel to collaborate as required by the Mining Charter 2018 to benefit people and spur economic growth and development through mining activities.

It is very important for mine management to understand how municipalities IDP work, while it is critical for municipalities to understand SLP process. This is particularly urgent for all new municipal councillors within mining areas. Disruptions of mine operations by community unrests is mainly due to miscommunications and lack of engagements by all affected parties.

Com Consulting (Pty) Ltd is a BEE Level 1 Service Provider.

Attendants Certificates to be issued to all delegates.

YOUR EXPERT TRAINER - MOSES SIBIYA

He worked with President Cyril Ramaphosa during Shanduka days as Shanduka Group Transformation Manager at Shanduka Coal focusing on compiling SLP's for mining rights applications. Local Economic Development (LED) and Corporate Social Investments. Second Language SLP Translation/Draft Required by Mining Charter 2018

Communicating with all government departments including the DMRE and engaged with Local Municipalities and Community Stakeholders. He has 20 years working experience in both private and public sector.

Monthly Training Dates: 27-28 March, 24-25 April, 29-30 May, 26-27 June, 24-25 July, 28-29 August, 25-26 September, 30-31 October, 27-28 November.



www.miningcsi.co.za

BOOK YOUR SPACE FOR THIS TWO-DAY TRAINING

Contact Person:
Michelle Dondolo
Email: info@miningcsi.co.za
Tel: 073 446 9690

It's that time of the year when Mining Indaba 2025 takes center stage in the beautiful city of Cape Town from 3-6 February. This year's theme, "Future Proofing African Mining Indaba Today," highlights the importance of preparing the mining sector for a sustainable and resilient future. As South Africa proudly hosts the G20 Summit this year and continues its legacy of hosting Mining Indaba for over three decades, we celebrate the significant role our country plays on the global stage.

The G20 Summit, which brings together the world's largest economies, provides a platform for South Africa to champion the importance of sustainable development, with mining playing a critical role in driving economic growth and transitioning to greener practices.

President Cyril Ramaphosa's leadership has insured that GNU is the best path for South Africa's economy, which the president also said would achieve mass job creation, economic stability and non-racialism. Mining sector contribution to GDP is a major catalyst for the country's economic growth and social cohesion. These positive sentiments are also echoed by Minister of Agriculture, John Steenhuisen when he said, "let us support our government and remain hopeful for a promising future, we can hope again, we can dream again, and we can have ambition again as a result of the GNU".

Being knowledgeable is very important, following below is the story of hope and stability, after reading the positive comments made by community leaders and delegates who benefited from attending the two-day SLP & IDP Stakeholder Engagement Training (see page 1), DMRE officials heaped praises to mining companies that support these trainings which imparts important basic knowledge of mining industry operations and how they affect local communities and surroundings.

The monthly training is for local community leaders, municipal officials, traditional leaders, local SMMEs, NGO's and other relevant stakeholders. This comes after MTR, owned by Pan African Resources led by Cobus

Loots, who invest lot of time and capital to engage local communities within their operations. DMRE officials expressed their wish to encourage more mines to support communities by enrolling on this important training which provide basic knowledge and understanding of SA's mining legislation which could bring stability & social cohesion between mines and host communities.

The successful launch of MTR operation started in September 2023 when the ribbon cutting took place at the Krugersdorp site, but only to be disrupted by the local communities living in close proximity to the mine site. However, after MTR funded the two-day stakeholder engagement training on SLP & IDP of the local community leadership in the area, the perception completely changed and the community leaders expressed regret for disruption which was aired on national television and the inconvenience caused.

Community leaders who attended the training, in their own words said, "if we have gone through this training before with the knowledge gained, we would not have disrupted the MTR launch event. We would have welcomed the operation as it now employs our local people and provide other economic and business opportunities to local SMME's".

Mining CSI celebrates its 40th edition, we would not have achieved this milestone without all of your support and our partners, thanks a million and looking forward to the next 40 and 100.

Enjoy the read! ◆



In This Edition



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Pioneering

Water and Sanitation Solutions in South Africa

Isiphethu Water Services is a South African company dedicated to providing essential water and sanitation solutions. Operating within a complex and often challenging environment, Isiphethu plays a crucial role in addressing the country's critical water infrastructure needs.

Founded in 2009 by a group of like-minded entrepreneurial individuals led by an experienced Director, Mr Moses Shibanda. Isiphethu is a black-owned company committed to making a difference in the lives of everyday communities in South Africa.

The company focuses on water delivery, recognizing the fundamental need for clean drinking water both locally and globally. With an awareness of the dangerously low levels of potable water quality, Isiphethu endeavors to restore balance and ensure access to safe water.

Our Vision

Isiphethu aims to be a world-class infrastructure service company by providing robust, turnkey solutions that exceed client expectations. We honor our commitment to quality and safety by efficiently utilizing in-house professional resources and adhering to ethical business practices.

Rural Water Sanitation

Providing water and sanitation to rural communities is a complex task, often falling under the responsibility of under-resourced municipal structures or remote, inexperienced community-based organizations (CBOs). Isiphethu proactively assists with the effective provision of water and

A portrait of Moses Shibanda, a Black man with glasses, wearing a dark suit jacket over a blue patterned shirt. He is smiling and looking towards the camera. The background is dark blue with a curved light blue and orange graphic element at the bottom left.

**MOSES
SHIBANDA**

**DIRECTOR OF BUSINESS DEVELOPMENT
ISIPHETHU GROUP HOLDINGS**

sanitation services. South Africa faces significant water scarcity issues, exacerbated by factors such as climate change, aging infrastructure, and a growing population. These challenges necessitate innovative and sustainable solutions to ensure equitable access to clean water for all citizens. Isiphethu strives to address these challenges by offering a range of services:

Water Resource Management:

Design, construction, and maintenance of water schemes for provinces through the Department of Water and Sanitation (DWS).

Sanitation Services:

Construction and maintenance of sewerage systems and wastewater treatment plants.

Water Infrastructure:

Development and maintenance of groundwater and surface water systems.

What We Offer

With 17 years of experience as primary contractors and over 59 completed projects, Isiphethu excels in all aspects of home maintenance, improvements, extensions, refurbishments, and new construction projects. Our commitment is to deliver exceptional outcomes, regardless of project size.

Our Market Needs

Isiphethu focuses on areas with the highest demand for clean water access. This involves assessing community requirements, enhancing distribution networks, and incorporating sustainable technologies. By addressing local challenges, Isiphethu provides tailored solutions for both immediate and long-term water service needs.

Competitor Analysis

Isiphethu Water Services faces competition from various companies in the construction and water services sectors, including local contractors, national construction firms, and specialized water services providers. Competitors often focus on



advanced technologies, larger project capabilities, and relationships with municipalities. However, Isiphethu distinguishes itself by emphasizing personalized services, sustainable practices, and community involvement, resonating more deeply with underserved populations.

Understanding competitors' strengths and weaknesses is beneficial for Isiphethu to develop effective strategies and enhance its market position.

Unique Selling Proposition (USP)

Isiphethu's commitment to sustainability solutions sets it apart. By addressing specific water needs and fostering trust in innovative water management solutions, Isiphethu distinguishes itself from larger, less personalized competitors. This allows Isiphethu to serve underserved areas effectively, leveraging both local expertise and sustainable practices to stand out in the competitive landscape. ◆

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3-6 February 2025

CTICC, Cape Town

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Mining Indaba 2025: Future-proofing Communities

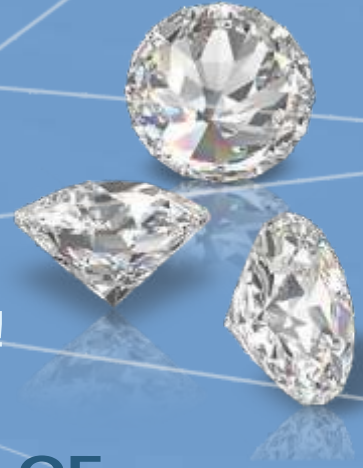
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- Developing a sustainable and inclusive mining industry.
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For more information contact: marketing@miningindaba.com



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Exhibition: 3rd - 05th February 2025

Venue: The Capetonian, Cape Town



Reach Out for More Information:

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adumo Payouts.

catalysts for local development and job creation. Yet, their scale often limits access to resources and solutions. adumo Payouts bridges this gap by offering innovative incentive payout programmes tailored to the unique needs of junior miners. “Our solutions not only drive productivity but also help junior miners create a culture of financial responsibility and sustainability,” explains Mallaby.

Safety remains a core priority for the mining industry, as underscored by Mining Indaba 2025’s commitment to Zero Harm. “Our incentive payout solutions are designed to encourage proactive safety practices, helping companies align with Zero Harm goals,” says Mallaby.

“By rewarding positive behaviours, the workforce stands to be more engaged and responsible. Beyond the workplace, our payout solutions create ripple effects in mining communities, fostering local development and broader economic growth,” adds Mallaby.

“By adopting forward-thinking incentive strategies, companies can meet the challenges of today and secure the promise of tomorrow. Future-proof your workforce, and future-proof the industry,” concludes Mallaby.

About adumo Payouts

Physical and digital prepaid, secure payout solutions for South African businesses. Trusted by over 500 corporates and backed by Mastercard, our incentive cards empower you to recognise and reward positive workplace behaviours, and foster a culture of safety in mining. ◆

Driving Sustainability And Resilience

in African Mining With Incentive Payout Solutions

As the mining industry prepares for Mining Indaba 2025, themed ‘Future-Proofing African Mining, Today!’, the focus is on sustainable practices, technological advancements, and community engagement. The flagship event takes place 3 to 6 February at the Cape Town International convention Centre.

South Africa’s mining sector saw a 4.7% year-on-year output increase in September 2024, according to Stats SA, highlighting its critical role in economic development and infrastructure. With platinum group metals and iron ore leading the charge, the industry’s contribution to growth is invaluable.

It requires empowered workforces, fostering innovation, and uplifting communities, an agenda adumo Payouts is uniquely positioned to support. “Mining is a cornerstone of Africa’s economic and social development,” says CEO Steve Mallaby.

“Our tailored incentive payout solutions align with Mining Indaba’s vision, helping mining companies build resilient workforces, improve operational efficiency, and contribute to community well-being.” Junior mining companies play an equally vital role in Africa’s mining ecosystem, acting as

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Connect with Adumo Payouts on Social Media to receive the company’s latest news

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Pan African Resources Mogale Tailings Retreatment - A Gold Mining Triumph

Pan African Resources' Mogale Tailings Retreatment (MTR) operation, located west of Johannesburg, has emerged as a testament to the potential of investing in South Africa's mining sector. Officially commissioned on October 3, 2024, the project stands as a beacon of innovation, sustainability, and community upliftment.

Delivered ahead of schedule and under budget, MTR highlights the transformative power of strategic investments in tailings retreatment operations.

A Milestone Achievement

The R2.5-billion MTR project was completed in just 14 months, "that has saved us about R300-million below its original budget of R2.8-billion," said MTR Operations Manager Oriel Shikwambane during the launch and operational commissioning of MTR. This achievement was largely attributed to the adoption of an engineering, procurement, and construction management (EPCM) contracting structure, which streamlined operations and reduced costs.

Notably, local expertise played a pivotal role, with Krugersdorp's Betterect designing and fabricating carbon-in-leach (CIL) tanks that eliminated critical-path delays. MTR's success underscores Pan African's ability to deliver low-cost, high-return projects. With an all-in sustainable cost below \$1,000/oz and a current

gold price of \$2,500/oz, the project's payback period is estimated at just two to three years. This achievement contributes significantly to Pan African's projected annual gold production of 220,000 ounces for the financial year, marking a new era for surface dump mining.

Economic And Employment Impact

Beyond its financial success, MTR has made substantial contributions to the local economy. Initially projected to create 700 jobs, the project has far exceeded expectations, employing, over 1,600 individuals during construction, with 1,040 positions filled by locals. Upon completion, the operation will sustain 500 permanent jobs, fostering economic stability in a region that has long grappled with unemployment.

Pan African's community engagement efforts have also borne fruit. The company's Social and Labour Plan (SLP) includes investments in local schools, community training initiatives and enterprise development initiatives, which have catalysed economic opportunities for surrounding communities. Training programs, supported by the Department of Mineral Resources and Energy (DMRE), have equipped local workers with valuable skills, further enhancing their employability.

Environmental Rehabilitation

The environmental benefits of the MTR project are equally noteworthy. The operation addresses decades of pollution and degradation caused by historical mining activities. By processing waste dumps, MTR is significantly reducing environmental liabilities, improving water quality, and repurposing land for future developments.

Pan African's commitment to sustainability extends to renewable energy. Following its successful establishment of utility-scale solar plants at Evander and Barberton, the company plans to build a 20 MW renewable energy facility at MTR within the next 24 months. This initiative underscores Pan African's leadership in integrating green energy solutions into mining operations.

Security And Community Stability

The project's location in Mogale City, a region historically plagued by crime and illegal mining, presented unique challenges. Pan African's innovative security model, developed in collaboration with local law enforcement and third-party providers, has transformed the area into a safe and stable environment. Illegal mining activities have been significantly curtailed, paving the way for peaceful community development.

MTR's impact on local governance and heritage is also significant. The project honours the legacy of Mogale wa Mogale, a 19th-century Sotho-Tswana leader after whom the region is named. By rehabilitating the land and uplifting local communities, Pan African is contributing to a lasting legacy that aligns with Mogale's historical significance.

Future Prospects

MTR's success sets the stage for further expansion. Pan African CEO Cobus Loots has highlighted the potential of the Soweto Cluster, a nearby resource that could add an additional 50,000 ounces of annual gold production. With its proven expertise in surface dump mining, Pan African Resources is well-positioned to capitalise on similar opportunities in the future. The company's innovative approach



[Visit us on Facebook - Mogale Tailings Retreatment Pty Ltd Official News](#)

to mining has already revolutionised its portfolio. MTR joins Elikhulu and the Barberton Tailings Retreatment Plant (BTRP) as key contributors to Pan African Resources annual output of over 100,000 ounces of low-cost gold. These operations exemplify the company's ability to extract value from historical waste dumps while delivering substantial economic and environmental benefits.

A Golden Legacy

Pan African Resources' Mogale Tailings Retreatment operation is a shining example of how mining companies can balance profitability with social and environmental responsibility. By investing in South Africa's mining sector, Pan African Resources has not only unlocked significant gold reserves but also revitalized a community and restored a degraded landscape.

"We're injecting fresh cash and life into an area that was seemingly written off in terms of degradation and pollution by more than 100 years of mining," said Pan African chairperson Keith Spencer. "This is what it is all about, leaving a positive legacy for future generations."

As MTR enters full production, its impact will continue to resonate across the West Rand and beyond, proving that sustainable mining can drive economic growth, community development, and environmental restoration. With its innovative strategies and commitment to excellence, Pan African Resources is redefining what it means to mine responsibly in the 21st century. ◆

Edited by Marvin Siwele

RESOURCES 4 AFRICA 2025 CALENDAR OF EVENTS

PGMs INDUSTRY DAY

3 APRIL 2025

www.pgmsindaba.com

FOR PRODUCERS, INVESTORS AND USERS OF PLATINUM GROUP METALS



27 - 28 MAY 2025

www.juniorindaba.com

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London THE INDABA

24 - 25 JUNE 2025

www.londonindaba.com

INVESTING IN RESOURCES AND MINING IN AFRICA

Coal & Energy TRANSITION DAY

23 JULY 2025

www.coalindaba.com

MEETING ENERGY NEEDS FOR THE FUTURE

Joburg THE INDABA

8 - 9 OCTOBER 2025

www.joburgindaba.com

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About Us



MTrendz Group is a black youth-owned multidisciplinary engineering and built environment consultancy offering consulting engineering, project management, mining services and consulting, and general engineering services. Established 10 years ago, the company has grown into a preeminent leader, renowned for delivering innovative and impactful solutions across its diverse range of services.

Our commitment to achieving and sustaining excellence is driven by a team of highly skilled professionals who uphold a strong ethic of delivering exceptional, innovative, viable, and sustainable solutions. These solutions are carefully crafted in alignment with International Organization for Standardization (ISO) standards, ensuring the highest level of quality and consistency in every project we undertake. At MTrendz Group, we remain focused on delivering impactful results that not only meet industry standards but also exceed client expectations, reinforcing our position as a trusted leader in the industries we operate.

MTrendz engineers are not only qualified GCC Engineers (holding both factory and mine and works tickets), but they are also registered professional engineers with the Engineering Council of South Africa (ECSA), Engineers Australia, and the International Register of Professional Engineers, enabling them to sign off on projects of any scale with the highest level of expertise and accountability.

Additionally, this group of engineers plays a pivotal role as mentors in our candidacy programmes, fostering the growth and development of the next generation of engineering professionals. Their combined experience and leadership ensure the continued success and quality of our projects and training initiatives.

Committed to developing future leaders in the industry, MTrendz Group actively invests in graduate training programmes to support professional registration. This dedication is demonstrated through two of the following comprehensive candidacy programmes, which are currently active and fully managed by the company as part of its commitment to professional development

- **Candidacy Programme (ECSA)**

Also known as "Training under a Commitment and Undertaking (C&U)", provides candidates with the necessary mentoring, practical experience, and workplace training to meet the competency standards required for registration as a professional with ECSA.

- **Candidacy Programme (DMRE)**

The GCC certification prepares engineers to take up legal responsibility for the health, safety, and management of mining operations in South Africa. Governed by the Department of Mineral Resources and Energy (DMRE), it certifies individuals with the knowledge, skills, and experience required to hold key statutory positions under the Mine Health and Safety Act.

Our Mission

We are committed to providing efficient professional engineering services and consultancy of consistent and uncompromised high quality to precise requests of our clients.

Our Values

Integrity
Respect
Accountability
Diligence
Teamwork

Our Vision

To be the preeminent provider of engineering services and consultancy that are customer focused and innovative.

Mr. Mashego, originally from Riba Cross village in Burgersfort, grew up in Nokaneng-Kalkfontein Village and completed his matric at Gobeste Secondary School. He is an alumnus of the Xstrata (now Glencore)-Ukuqonda Grade 12 Maths and Science Programme, as well as the Post-Matric Programme, both of which inspired his pursuit of a career in Mechanical Engineering.

With a BTech in Mechanical Engineering and a Postgraduate Diploma in Higher Education, Mr. Mashego spearheads MTrendz Group as its Group Managing Director, championing strategic growth, fostering innovation, and advancing impactful community-driven initiatives.



Mahele Mashego

Group MD and Founder of MTrendz Group of Companies

Our Services

MTrendz Group is a corporate entity comprising three companies, strategically organized into four core operational units to deliver comprehensive services to its clients. The Group is active in and holds significant interests across diverse sectors, including Engineering, the Built Environment, Energy, Mining, and Engineering Management. This diversified structure enables MTrendz Group to offer tailored solutions and innovative expertise to meet the needs of its clients across various industries.

Mining Operations and Services

- Contract Mining
- Advisory, Legal Compliances and Training
- Contract Crushing and Screening
- Project Engineering and Consulting
- Outsourced Plant Operations (O&M Services)
- Lean Consulting
- Cleaner Energy Transition
- Mine Closure and Rehabilitation

Project Management

- Project Management and Contract Administration
- Quality Assurance and Audits
- Project Cost Management and Cash Flows Reports
- Project Executions Plans
- Planning and Initial Process Development
- Risk Management
- Construction Management

Consulting Engineering

- Civil Engineering
- Structural Engineering
- Mechanical Engineering
- Electrical Engineering
- Fire Engineering
- Automation (C&I)
- Wet Services
- Alternative Energy and Green Building
- Facilities Management

General Engineering

- Hardfacing
- Repair welding
- Fabrication and installation of plant equipment
- Reconditioning and maintenance
- Mechanical design
- Onsite Services

MTrendz Group remains consistent in its commitment to compliance and adherence to industry standards across all sectors in which it operates. Below are the associations and affiliations that reflect this dedication.



MTrendz Group is actively involved with a diverse range of clients, either directly or indirectly. Our presence spans various industries, reflecting our commitment to delivering excellence and achieving impactful results. Below are the esteemed clients we proudly serve.



Experience Expert Engineering Solutions – Let's Work Together! Join Forces with Us Today!

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SPRINGBOK GROUP MINING (PTY) LTD

"The orebody is globally considered to be the highest-grade rare earth resource in the world @ ~14.5% grade on average. The mine is a brownfields project with developed underground and surface infrastructure with approximately R1-billion already invested into the mine's infrastructure", said Mr. Enock Mathebula, the Chairman of SMM.

"Bora Mining Services is a full-service underground and surface mining company specializing in integrated management solutions. Understanding client's needs, they work to develop innovative approaches and apply high-speed methodologies to both development and production scopes," said Mr. Graham Soden, the CEO of SMM.

The mine has a current NI43-101 resource classification of ~605,000 tonnes at an average grade of ~14.5% Total Rare Earth Oxides ("TREO") for a total of ~86,900 tonnes contained TREO. The total quantity of neodymium in the mine is ~15,600 tonnes at a grade of ~2.58% Nd₂O₃.

The Highest-Grade Rare-Earth Mine In The World

Bora Mining Services has acquired a share in the Steenkampskraal Monazite Mine (SMM) for an undisclosed sum as an empowerment partner and is providing the capital, staffing and equipment to commence with refurbishment, preliminary construction work and mining contract services.

An expansion programme is in place to expand the current mineral resource Base. The dynamic growth strategy includes the construction of a monazite concentration plant in phase 1, followed by the construction of a cracking plant to produce mixed rare earth carbonate (CLDMREC) and thorium and its daughter product Radium 228 phase 2. ◆



STEENKAMPSKRAAL MONAZITE MINE

Bora Mining Services: Excellence in Mining Support Since 2017

Founded in 2017 by Mr. Enock Mathebula, Bora Mining Services Pty Ltd a division of Springbok Group Mining has become a trusted name in the mining industry. Established to complement its sister company, which specializes in shotcrete products, Bora Mining Services provides comprehensive mining support services that prioritize quality, timeliness, and cost-efficiency.

Driven by its vision to deliver high-quality services at market-competitive rates, Bora Mining Services aims to foster a sustainable mining environment. The company's mission is clear: to become a renowned contractor offering premium, affordable services while maintaining a stellar reputation.

Bora Mining Services success lies in its strategic approach. By carefully matching skilled professionals to specific project requirements and orienting employees to key aspects of each project, the company ensures optimal results. Bora emphasizes client engagement and feedback, evaluates team understanding, and addresses skill gaps through targeted training. These efforts are guided by key performance indicators (KPIs) to continuously improve service delivery.

Clients choose Bora Mining Services for its comprehensive services, strong track record with renowned clients, and solution-driven approach. As a 100% black-owned company, Bora Mining Services embodies professionalism and innovation. The company even offers trial services, allowing clients to experience its excellence before committing to long-term engagements.

At its core, Bora Mining Services values lasting relationships, delivering projects on time and within budget, and exceeding client expectations. With its unwavering dedication to quality and excellence, Bora Mining Services is a cornerstone in the mining industry's success story.



Below are the key services offered by Bora Mining Services:

- Underground Rehabilitation Services
- Installation of Support Units
- Underground Construction and Civils
- Batchplant Operations and Maintenance
- Vertical and Long-Hole Solution Mining
- Site Closure Services – Demolition
- Trackless Development & Conventional Mining
- Stoping and Conventional Stoping
- Surface Mining ◆



Enock Mathebula
CEO of Bora Mining

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CAR RENTAL SERVICES



SAGIS Logistics is a car logistics company specializing in facilitation of transportation for car rental and hiring in South Africa. Due to high demand of transportation services post covid-19 period, SAGIS Logistics was established to cater for the traveling market for social, business, tourism and economic travel needs.

SAGIS Logistics has partnerships with most car rental companies in South Africa, such as AVIS, Europcar, Hertz and Dollar Thrifty of which are all available throughout the country and all the airports.

TRANSPORT FACILITATION SERVICE

The company is able to provide vehicles with unlimited km in most cases due to wide range availability of vehicles from car rental companies which makes it easy and possible.



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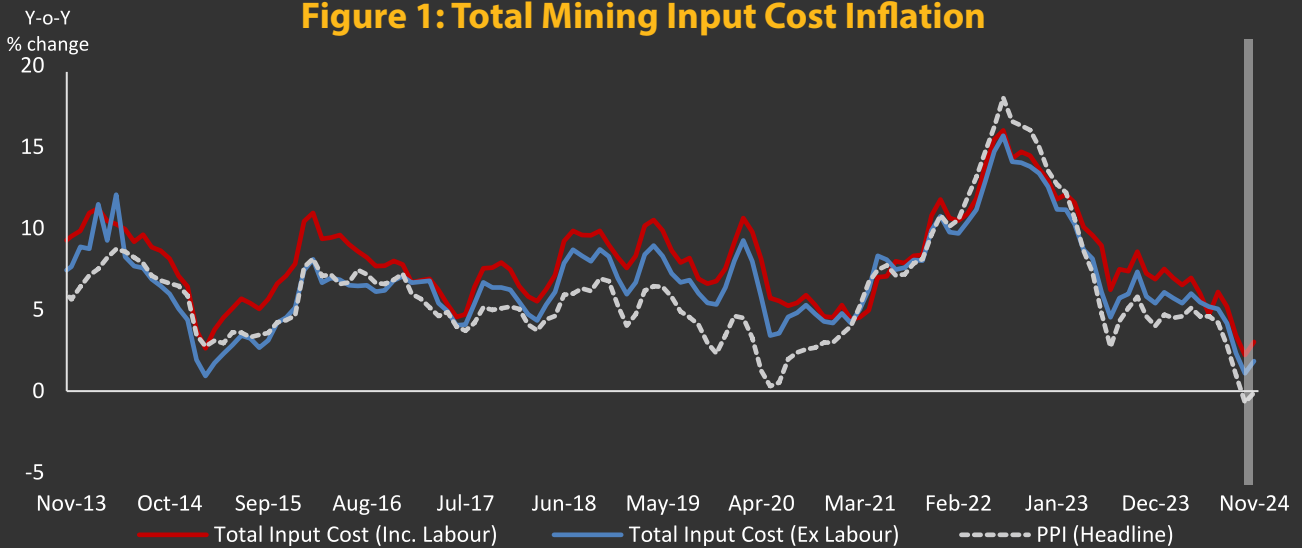
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Mining Input Costs Reach Lowest Levels of 2024 in October and November



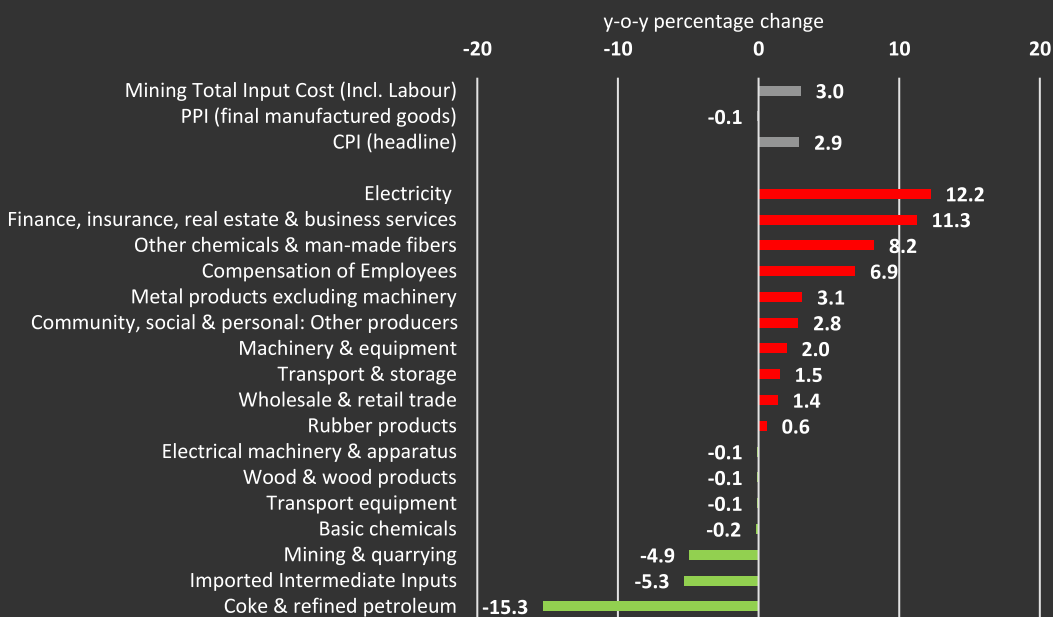
In November 2024, the Minerals Council South Africa's index for mining input costs showed continued muted inflationary pressures. Even so, the rate of increase accelerated somewhat to 3.0% year-on-year (y-o-y), from the 2.2% recorded in October. Mining input costs aligned with Stats SA's Producer Price Index (PPI) for November, which registered at -0.1% y-o-y, compared to -0.7% in the prior month - a slight deceleration in the rate of annual deflation.

Figure 1: Total Mining Input Cost Inflation



Source: Statistics SA & Minerals Council SA

Figure 2: Annual change in key components of Mining Input Cost



Source: Statistics SA & Minerals Council SA

November 2024

Figure 2 to the left provides a breakdown of the factors contributing to total mining input cost inflation in November. For comparison, the figures are presented alongside consumer inflation (2.9% y-o-y) and producer price inflation. ♦



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Veers Group has embraced the South African Government's mandate to address socio-economic issues by actively participating in projects that drive change. Our initiatives have enduring effects, generating positive ripples addressing the socio-economic challenges in South Africa.

"In today's rapidly evolving socio-economic landscape, Corporate Social Investment (CSI) and Economic Development have become more than just checkboxes on corporate agendas—they are powerful catalysts for meaningful impact and community empowerment. In South Africa, the significance of Socio-Economic Development lies at the heart of building a more inclusive and sustainable future." said Hashveer Singh CA(SA) the Managing Director of Veers Group.



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ABOUT VEERS GROUP

Veers Group is a Level 1 B-BBEE entity dedicated to sustainability, innovation, and measurable impact. We are at the forefront of Economic Development and Corporate Social Investment, serving clients across diverse sectors, including renewable energy, telecommunications, mining, and banking. Our clientele spans multiple industries, reflecting our versatile expertise.

OUR ECOSYSTEM

The Veers Group ecosystem comprises several interlinked arms, each contributing to substantial and sustainable impact.

Our services include:

- **SMME Incubation/Development**
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- **Social Impact Projects**
- **Health & Safety**
- **Skills Development and Training**
- **Battery & Solar supply**



'Future-Proofing African Mining' A Ndalamo Resources Perspective

By Shammy Luvhengo, CEO of Ndalamo Resources

As we gather at the 2025 Mining Indaba, the theme "Future-Proofing African Mining Today" resonates deeply with Ndalamo Resources. We envision a future where economic growth, environmental stewardship, and social responsibility coexist harmoniously.

The African mining industry stands at a critical juncture, where tradition meets innovation and sustainability becomes the new currency. It's no longer solely about extracting resources; it's about forging a path that balances economic prosperity with environmental responsibility and social upliftment.

As a proudly South African company, Ndalamo Resources believes that a mining company's true measure lies not only in its financial performance but also in its impact on the communities it serves and the planet it operates in.

Our commitment to our own 2025 Mining Indaba theme, "Shumela Vhathu" – working for our people and society in Vhenda – is more than just a slogan; it's a guiding principle that informs every decision we make.

While we embrace the future, we remain committed to our core coal operations. By implementing advanced technologies and best practices, we are striving to set new standards for sustainable mining. Beyond environmental stewardship, we are dedicated to uplifting the communities in which we operate. Our commitment to "Shumela Vhathu" drives us to create jobs, empower local communities, and invest in education and healthcare.

We continue to focus on a diversified future and aim to create a business where up to ~40% of our future revenue is generated from new divisions, while our core coal operations continue to be a cornerstone. By expanding our commodity basket through targeted acquisitions and developing new business lines, we are continuously working to optimise our portfolio and mitigate risks associated with commodity price fluctuations.

The energy transition presents both challenges and opportunities for the mining sector. While coal remains a significant contributor to our economy, we recognise the imperative of a diversified energy mix. Our Ndalamo Energy division is at the forefront of our



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diversification strategy. The prefeasibility study for a 66 MW Solar PV project represents a significant step forward in our efforts to contribute to South Africa's energy transition. We are actively contributing to a more sustainable energy future by generating clean energy for our own operations and potentially supplying excess power to the grid through our TradingCo subsidiary. Ndalamo Energy is poised to play a pivotal role in addressing the country's energy security challenges and exploring opportunities for a diversified energy mix.

Beyond energy, we are actively exploring opportunities in other critical minerals and metals essential for the green economy. By diversifying our portfolio, we are positioning ourselves to capitalise on the growing demand for these resources and contribute to the global shift towards sustainable technologies.

Our recent acquisition of our first wholly owned mining operation, Wonderfontein, is an important step in our strategic growth and diversification journey, enabling us to better respond to the country's energy needs while leveraging the ongoing importance of coal in ensuring energy security. By expanding our mineral resource base and geographic footprint, we are enhancing our ability to contribute to South Africa's economic development and energy security.

This strategic move positions Ndalamo for sustained growth and profitability. While coal continues to be a significant contributor to our business, accounting for up to 70% of our future revenue, our strategic diversification will ensure the long-term sustainability and growth of Ndalamo.

As we navigate the complexities of the global economy and geopolitical tensions, we remain focused on building a resilient and sustainable business. We believe that by operating responsibly and ethically, we can create long-term value for our stakeholders while contributing to a better future for all. ◆



Ndalamo Resources

Living Into The Future



Shammy Luvhengo,
CEO of Ndalamo Resources



In Loving Memory Of Dr Lundi Ndyebo Potelwa (1973-2024) aka “Dalibunga”

You Maybe Gone, But You Will Never Be Forgotten

Dr. Lundi Ndyebo Potelwa dedicated 29 years of his life to serving his community with unwavering compassion and expertise. As a doctor, he was not only a skilled practitioner but also a pillar of hope and care for countless individuals and families. His commitment to his patients went beyond the confines of his practice, as he often took the time to listen, advise, and provide support to those in need.

His profound impact on the lives he touched earned him immense respect and gratitude, cementing his legacy as a trusted and beloved figure in his field of medicine. Beyond his professional life, he was deeply family-oriented, cherishing the bonds he shared with his loved ones. His warmth and generosity extended to friends and acquaintances alike, making him a steadfast confidant and companion to many.

He had an incredible ability to make others feel valued and supported, leaving an indelible mark on those who were fortunate to know him. Dr. Potelwa's life was a testament to the values of compassion, dedication, and kindness, and his memory will forever be celebrated by all whose lives he enriched, not forgetting the golfers whom he played with for many years as he was a keen golfer of note. ◆





Kumba Partners With JTG House Of Traditional Leaders to Preserve Cultural Knowledge

The preservation of cultural heritage is an important undertaking that contributes to the establishment and conservation of the ethnicity for groups of people. Bequeathed from generation to generation, this process provides a sense of pride and unity amongst communities, fostering a sense of belonging which will allow future generations to connect and resonate with their roots.

As a tribute to the heritage of the Northern Cape, Kumba Iron Ore's Sishen Mine along with the John Taolo Gaetsewe (JTG) House of Traditional Leaders, have partnered on producing a profiling project video that aims to document the lives and cultural background of the officially recognised group of Traditional Leaders in the region. Supported by the Department of Cooperative Governance, Human Settlements and Traditional Affairs (CoGHSTA), the Dikgosi Tsa Etsho (Our Leaders) profiling project represents more than 86% of the traditional communities within the region.

Through the partnership with the JTG House of Traditional Leaders, which was established in 2007, the profiling project includes the Batlharo Ba-ga Motlhware, Batlharo Ba-ga Bareki, Batlharo Ba-ga Phadima, Batlhaping Ba-ga Phuduhudu Boo Molehe, Batlhaping Ba-ga Phuduhutswana Ba-ga Phetlhu, Batlhaping Ba-ga Phuduhutswana Ba-ga Jantjie, Batlhaping Ba-ga Phuduhutswana Ba-ga Thaganyane and Batlhaping Ba-ga Phuduhutswana Ba-ga Mahura Traditional Communities and their rich cultural heritage.



Written and directed by the Northern Cape locals Refilwe Thobega and Germano Moses respectively, the project provides insights on the relationship between a Kgosi, their communities and the role government occupies within traditional communities. Emphasising on the importance of the partnership, Project Lead – George Benjamin, provides details on Kumba Iron Ore's involvement.

Speaking on behalf of the JTG House of Traditional Leaders, Chairperson of the House - Kgosi Pelonomi Toto expands on the value the project will bring to communities and cultural preservation. "This profiling project is the first of its kind. We hope that our traditional communities, stakeholders and generations to come will appreciate the in-depth knowledge and history told by our own Royal Leaders in their own voices, including the plans and dreams they had for their communities".

For Traditional Leaders, it was vital for such a project to be instituted as it memorializes important historical information which is deemed a part of cultural knowledge. The project will be shown to traditional communities, Royal Families, institutions of learning, government departments as well as other mining houses to educate them about Dikgosi, their identity, roles and importance in society. Dikgosi are eternally grateful to this gesture of goodwill and a meaningful strategic partnership with Kumba Iron Ore. ♦

To watch the Dikgosi Tsa Etsho profiling project trailer, please visit Anglo American's YouTube Channel at www.youtube.com/@angloamerican

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The New Mercedes V-Class.

Article by: Willem van de Putte

You get vans and then there's the Mercedes-Benz V-Class. And as a colleague remarked, the luxury van has built up a bit of a cult status over the years and with around 50 units sold every month that's not about to change. Only the Exclusive range is available and the V-Class 300d has been refreshed on the outside and inside making it even more desirable for those looking to drive the "S-Class" of people carriers.

The V-Class has always been rather understated but it's come out of the shadows a bit with a new large grille framed by an LED light band and a redesigned bold front bumper. In a nod to its status within the Mercedes-Benz family, the upright star reserved for their top-tier models on the hood takes pride of place.

Around the back it sports newly designed LED lights with a new chrome strip across the rear door below the window with Mercedes-Benz lettering above. The wheels are 19-inch Monobloc, often associated with the Maybach, which initially I wasn't sure that I liked but after a while it grows on you and if they don't, you can opt for the more

traditional spoke designs at no extra cost. The biggest change to the updated model occurs inside with the analogue dash replaced by a widescreen cockpit featuring two 12.3-inch displays while the centre console provides wireless charging and if ambient lighting is your thing, there are 64 colours to choose from.

The car we drove on launch in Cape Town was fitted with silver trim (you can also opt for wood veneer) which felt a bit budget compared to the rest of the interior. There are three seating options available; the standard eight seats with rear seats that can swivel around, seven seats with a pop-up table in the middle or if want even more luxury, there's an optional reclining first row two-seater package (at R95 805 a pop) with soft nappa leather that are heated, cooled and have a massage function.

Behind the front seats are aircraft-style tray tables so you can use your laptop without having to use your...lap. The doors are easily opened by the push of a button on the B-pillar or from the centre console.



The new V-Class is still powered by the same 2.0-litre turbo-diesel engine with 174kW and 500Nm powering the rear wheels via Merc's 9G Tronic transmission. Merc says it will get to 100km/h in 7.8 seconds but for what the V-Class is about; it's really moot. Underneath the V-Class gets new Agility Control suspension that adapts to different road conditions and provides a sublime ride as we discovered during the launch drive. The raised driving position provides a commanding view of the road with the seats giving an extremely comfortable place to spend your time while gobbling up the kilometres.

There's hardly any interior noise and while lounging in the second row reclining seat we could talk without either of us having to raise our voice. The previous generation was sometimes plagued by rattles and squeaks when the road became uneven but there was none of that we could notice. Despite the almost 2.5 ton weight the engine coped admirably up Franschhoek Pass with smooth changes although we did take it at a leisurely pace as requested by myself while playing at being the executive being chauffeured to his wine farm.

It handled the bends and corners with ease at a safe speed but you do feel its weight under hard cornering and braking. With crazy Cape Town city traffic, a howling south-easter, steep ascents and descent and highway driving we returned a decent consumption figure of 8.9l/100km. Befitting a top-end Mercedes-Benz the V-Class 300d has every safety feature you could need including Attention Assist, Headlamp Assist with rain sensor, Active Distance Assist Distronic, Active Brake Assist with cross-traffic function, Blind Spot Assist and Active Lane Keeping Assist.

The parking package features a 360-degree camera 3D visualisations and includes Active Parking Assist, and Rear Cross Traffic Alert and a trailer manoeuvring assistant. At R2 254 000 the Mercedes-Benz V-Class 300d is a whack of cash but it's what you pay now for cars in this league and as a "van" this stands way above anything else.

It comes with a comprehensive Premium Drive Plan with various service intervals, including options for five, six and seven years, covering distances from 100 000 to 140 000 kilometres ◆



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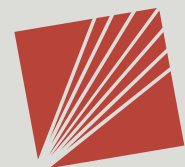
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