

Mining CSI

Local Economic Developments by Mines

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DR (H.C) ENOCK MATHEBULA

EXECUTIVE CHAIRMAN
& SHAREHOLDER:
STEENKAMPSKRAAL
MONAZITE MINE



STEENKAMPSKRAAL
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ALSO IN THIS ISSUE:

STEENKAMPSKRAAL MONAZITE MINE – Home to One of The World's Richest Rare Earth and Thorium Deposits

MINERALS COUNCIL SA – South Africa's Mining Industry Invests More Than R5bn On Employee Training & Community Youth

PAN AFRICAN RESOURCES – MTR Operation Gains International Recognition For Its Positive ESG Impact

RAND MUTUAL ASSURANCE – Where Mining Risk Meets Human Dignity

KB MINING (PTY) – Interview With The Director, Bongani Khumalo

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Local Economic Developments by Mines

3rd Annual

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Editor's Note

ITS ABOUT TIME AFRICA LEADS THE WORLD

Maximizing The Benefits of The Renewed Global Interest in Africa's Strategic Minerals

Negotiations between African governments and foreign investors are often characterized by the various skills and tactics that long past their time of western domination. The dynamics of these negotiations—in pursuing extractive and infrastructure projects, in particular—merit a special focus, as agreements to carry them out often bind African countries for several decades. Africa is home to a substantial share of the world's reserves of mineral resources needed for the clean energy transition and could therefore be the main theatre for the global race among China, the United States, European countries, Persian Gulf countries, and others to secure access.

The International Energy Agency estimates that manufacturers of clean energy technologies will need forty times more lithium, twenty-five times more graphite, and about twenty times more nickel and cobalt in 2040 than in 2020. The substantial need for these minerals and metals is increasingly fueling intense geopolitical rivalries in large part because mining negotiations involve more private actors and foreign investors than various other sectors do, such as manufacturing or financial services.

In the global race, China appears to be far ahead in building supply chains for cobalt, rare earth minerals, lithium, and several other essential metals and minerals, even though mining companies from Europe and North America have a large presence in precious metals and gemstones in many African countries. Companies from South Africa as well as Morocco also hold minor positions in the global corporate control over African mining. Western countries are looking to African continent, African countries will need to negotiate mining agreements that enable them to retain value from their resources and further their own countries' development, this is according to an article published by Folashade Soule, featured at the Mining Indaba website recently.

Chinese Vehicle Impressive Sales Figures

Chery South Africa currently ranks sixth in sales, just behind Ford. GWM and its sub-brand Haval follow closely, with Omoda and Jaecoo South Africa rapidly gaining ground. Other brands like BAIC and JAC are also making their presence felt, demonstrating that Chinese manufacturers are indeed making an impact, despite lingering doubts about their long-term commitment, read the article on page 30.

SA Welcomes AGOA Extension

Parks Tau, Minister of Trade, Industry & Competition said the renewal “provides the necessary relief to companies in the context of the tariffs implemented by the United States” and ensures “certainty and predictability for African and American businesses that rely on the programme”. Minister Tau added that “the renewal of AGOA will complement and support the implementation of the Africa Continental Free Trade Area (AfCFTA) and creation of regional value chains, as well as support American businesses that depend on inputs and products imported into the US market under AGOA”.

“It's about time Africa leads the world, and we are very much proud to be Africans”

Enjoy the read until next time ◆

Moses Sibiya



In This Edition



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STEENKAMP- SKRAAL MONAZITE MINE:



Home to One of the World's Richest Rare Earth and Thorium Deposits

Under Dr. (HC) Enock Mathebula's visionary leadership, South Africa's rare earth powerhouse is driving industrial growth, global partnerships, and a sustainable green future.

Steenkampskraal Monazite Mine (SMM), renowned as one of the world's highest-grade rare earth and thorium deposits, has reached a landmark milestone: the Industrial Development Corporation (IDC) has released the first tranche of funding required for the construction of its Metallurgical Phase.

"This milestone marks a turning point in Steenkampskraal's history, positioning the mine as a reliable global supplier of rare earth elements essential to the technologies powering the green transition and advanced industries," said Dr. (HC) Enock Mathebula, Chairperson and major shareholder of SMM.

Once operational, the plant will produce a consistently high grade monazite concentrate containing more than 50% Total Rare Earth Oxides (TREO), firmly placing South Africa among the elite producers of critical minerals. Dr. (HC) Mathebula emphasizes that IDC's investment is not merely financial support it's a catalyst for broad economic growth, creating jobs across mining operations and downstream beneficiation processes.

Phased Growth Strategy

Steenkampskraal's development is structured in a series of interlinked phases to maximize value along the rare earth supply chain.

- **Phase One:** Metallurgical production of high-grade monazite concentrate.
- **Phase Two:** Expansion to produce Cerium- and Lanthanum-Depleted Mixed Rare Earth Carbonate (CLDMREC), a highly sought-after product for global technology and defence industries.
- **Phase Three:** Full rare earth element separation on or near the mine site, unlocking higher margins.

Dr. (HC) Mathebula underscores that these phases align with South Africa's Minerals Beneficiation Strategy, adopted in 2011, which aims to transform mineral wealth into a competitive economic advantage through downstream value addition, sustainable employment, export quality products, and a knowledge driven industrial base.



Championing Africa on the Global Stage

In August 2025, Steenkampskraal’s executive team, led by Dr. (HC) Enock Mathebula, represented South Africa at the 9th Tokyo International Conference on African Development (TICAD-9) in Yokohama, Japan. As part of the official government delegation, the team positioned SMM as both a national asset and a continental game-changer in the global green economy.

“Our participation highlighted Africa’s strategic advantage in the rare earth sector and showcased Steenkampskraal’s ability to provide secure, ethical, and sustainable access to critical minerals,” said Dr. (HC) Mathebula. Alongside CEO Graham Soden and CFO Tyrone Searle, he emphasized how responsible management of Africa’s resource wealth can drive industrialization, innovation, and inclusive growth.

Driving Innovation in Rare Earth Processing

The mine’s laboratory-scale metallurgical and hydro-metallurgical processing facility, developed in partnership with Obsideo Consulting and Chimerical Technologies, has successfully produced its first concentrate using a Multi Gravity Separator, demonstrating exceptional efficiency.

The hydro-metallurgical section is producing a high grade CLDMREC stream and a thorium product stream, licensed for use as an alternative nuclear fuel by Thor Energy (Norway). Additionally, Radium-228 is being harvested as a daughter

isotope from thorium and supplied to Thor Medical for advanced cancer treatments using targeted alpha therapy radionuclides.

SMM’s vision is ambitious: the mine is planned to progress from Phase 1 to Phase 6, moving the operation fully up the value curve and cementing South Africa’s leadership in the global rare earth market.

A Visionary Leadership Driving Sustainable Growth

At the heart of Steenkampskraal’s success is Dr. (HC) Enock Mathebula, whose strategic vision bridges mining excellence, innovation, and social impact. Under his guidance, SMM is not only producing critical resources for the future but also shaping South Africa’s and Africa’s position in the global green economy ♦



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Zimele and Sigma Win Prestigious PUM Impact Award for job Creation Programme



Anglo American's enterprise and supplier development programme, Zimele, together with its implementation partner Sigma, have been named amongst six global winners at the 2025 PUM Impact Awards for their collaboration with PUM in the Northern Cape Solar & Energy Transition Programme. The awards recognise the world's most impactful development projects across 30 countries.

The ceremony, which was attended by Her Majesty Queen Máxima of the Netherlands at the PUM office in The Hague, honoured the enterprise and supplier development programme that has supported 175 businesses in South Africa's Northern Cape region, resulting in 250 jobs saved and 300 new jobs created within a 12-month period.

Out of approximately 1,500 projects implemented globally by PUM in 2024, the Zimele-Sigma partnership was selected as one of the six highest-impact initiatives, demonstrating exceptional results in its contribution to energy resilience, inclusive growth and a just transition in one of South Africa's most energy-constrained regions.

"This recognition on a global stage validates our approach to enterprise development and demonstrates the extraordinary impact that partnerships can achieve,"

Larisha Naidoo, Vice President: Anglo American Zimele

In 2024, Zimele invested approximately R4 million in seed capital to participating businesses in their Kumba Iron Ore host communities, enabling them to acquire equipment including solar panels, generators, batteries, gas equipment and Wonderbags. The programme addressed unemployment and energy challenges simultaneously by equipping small and medium enterprises with energy-saving equipment and training.

PUM, a Dutch organisation operating in more than 30 countries around the world including 18 African nations, brought experienced volunteers to South Africa for two-week visits to provide hands-on technical advice to participating businesses. PUM, mainly funded by the Dutch Ministry of Foreign Affairs, covered travel costs while Zimele funded equipment purchases tailored to each enterprise's needs.

"This recognition on a global stage validates our approach to enterprise development and demonstrates the extraordinary impact that partnerships can achieve," said Larisha Naidoo, Vice President: Anglo American Zimele. "By combining technical expertise, targeted investment and community engagement, we've not only preserved livelihoods during a challenging economic period but created new opportunities for growth."

The award ceremony, which was livestreamed to PUM's global network, including PUM representatives and clients across 30 countries, positions the programme as a model for sustainable enterprise development and demonstrates how corporate social investment can deliver measurable impact at scale ◆



South Africa's Mining Industry Invests More Than R5bn On Employee Training, Focuses On Community Youths



Mr Mzila Mthenjane
CEO, Minerals Council

Mining companies are investing heavily in training their employees as well as community members, particularly the youth, contributing more than R5 billion in 2024 to generally lift skill levels and to secure jobs both within the industry and in the future when mining has ceased.

In the second fact-based iteration of the Minerals Council South Africa's #MiningMatters, the extent of training provided by mining companies internally and to communities underscores why the industry is relevant and important not only to 470,000 employees but also to host communities where training is becoming increasingly important.

"Mining continues to demonstrate that a positive impact on people is its greatest value creation now and in the future. The training funded by mining companies are critical to developed skills at work and more broadly in host communities to shape a more resilient, inclusive future for employees and communities alike," says Mustak Ally, Head of HR and Skills Development at the Minerals Council.

A project arising from the recent B20 is how to establish thriving industries and economies in communities once mining has ceased. Increased investments and focus on skills development in mine-host communities forms the foundation block for this project.

Training provided to mine employees more than doubled in 2024 from the previous year, with companies delivering nearly 860,000 training interventions, up from 407,899 in 2023, according to a study by the Mining Qualifications Authority (MQA), an organisation that is a strategic partner to the mining industry and which is funded by companies' contributions of skills levies. Between 2021 and 2024, the mining industry implemented an average of more than 601,000 training programmes a year for employees. Most of the training was short courses, with safety as the dominant theme.

The mining industry reported its safest year in 2024, with 42 fatalities, the lowest on record as companies continue to strive for Zero Harm. As of the end of November 2025, the industry had recorded 39 fatalities. However, injuries were recorded at 1,602, a decrease of 11% (on average 11%-16% reduction per monthly from start of 2025) compared to the previous year, signalling that safety interventions are making a positive impact with sustained efforts across the industry.

In the five years to end-2025, more than R1 billion was spent on providing higher education bursaries. In 2024, 51,430 community members – nearly 78% of whom were unemployed – received training funded by mining companies, rising steadily from 41,130 in 2021 as the industry increases its focus on developing local skills, education and capacity for work within mining or in other businesses.

The training was focused on young people, with the provision of more than 12,800 bursaries in 2024 and nearly 10,800 short courses, which are designed to provide skills in a time-efficient manner. In total, 36,520 youth and 3,300 school children received training during 2024.

As the MQA notes, companies are focused on mine engineering, which is a scarce skill, as well as chemical, electrical and electro-mechanical engineering in their provision of bursaries, which is encouraging for mining communities and the economy. Artisanal training is also a key area of focus.

Recent four-year trends from the MQA, drawing on submissions made by up to 965 mining companies as well as those providing services to the industry and diamond processing and jewellery manufacturing, confirm the industry is actively improving its employee's capabilities, expanding training opportunities, and accelerating community development efforts despite operational and regulatory constraints that have prevented the industry from reaching its full potential.

Training and skills development opportunities offered by mining companies play a significant role in uplifting individuals, making their jobs safer and healthier, and improving employability both within and beyond the sector. Training programmes in communities create pathways to jobs, support small business growth and enterprise development, and contribute to broader regional sustainability.



By making these investments, companies are looking to a future where communities have ongoing stand-alone businesses and industries once mining ceases...

"By making these investments, companies are looking to a future where communities have ongoing stand-alone businesses and industries once mining ceases," says Mzila Mthenjane, CEO of the Minerals Council.

In a separate study conducted by economic and financial data consultancy Quantec, 19 Minerals Council member companies representing more than 266,400 employees, or about 56% of industry employment, showed they:

- Have spent R5.7 billion on training and development in 2024
- Spent R23,568 per full-time employee on training
- Trained more than 19,120 people with a total of 30.8 million training hours Provided 4,985 bursaries



Mr Mustak Ally
Head of HR and Skills
Development, Minerals Council

Mining companies provide well-paid jobs. The average annual wages within the mining industry in 2024 were R577,597 for high-skilled workers, R328,996 for semi-skilled workers, and between R246,924 for those in low- and unskilled roles. Nationally, the average wages for the three skill levels were R400,958, R205,851, and R113,083.

The percentage of women employed in the mining industry has steadily risen, with women accounting for 21% of employees across all job categories in 2024, according to the Commission for Employment Equity's Annual Report. That same year, women represented 21% of top management, 25% of senior management and 30% of professionally qualified and mid-management jobs.

MINING STATS AT A GLANCE:

- More than R5 billion invested in employee and community training in 2024.
- 860,000 employee training interventions delivered in 2024 (up from 407,899 in 2023).
- 51,430 community members trained in 2024, with 78% unemployed.
- Mining companies provided 12,800+ bursaries and 10,800 short courses to youth, benefiting 36,520 young people.
- R1 billion+ spent on higher education bursaries over the past five years.

Click [here](#) for the #MiningMatters materials on the Minerals Council website, and for more details see our **Fact Sheet** ◆



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DMPR, MDA and Mining Industry Partners Open Digital and SMME Hub to Unlock Opportunities Beyond Mining

The Mineworkers Development Agency (MDA), in partnership with Rand Mutual Assurance (RMA), the Department of Mineral Petroleum & Resources (DMPR) and Sibanye-Stillwater, has launched a new Digital and SMME Hub in Welkom, Free State, a catalytic project designed to equip former mineworkers and local youth with future-ready digital and business skills.

The launch marks a significant milestone in the MDA's mission to drive inclusive growth in mining regions.

Working with RMA and Sibanye-Stillwater, the Agency continues to evolve its mandate from post-mining support to long-term regional development, building pathways for innovation, entrepreneurship, and technology adoption in mining communities. Developed in collaboration with the Matjhabeng Local Municipality, the Digital and SMME Hub offers training in digital literacy, coding, artificial intelligence, drone technology and other 4IR-related skills. It also provides enterprise development and incubation spaces for local entrepreneurs, helping communities transition from a resource-based to a knowledge-driven economy.

Through its targeted programmes, the hub is empowering women, youth, and persons with disabilities to gain critical skills and participate meaningfully in high-growth sectors. The initiative aligns with the South African Digital Economy Masterplan and contributes directly to national priorities around skills development, industrialisation, and local enterprise growth.

Speaking at the launch in Matjhebeng, Minister of Mineral and Petroleum Resources, Gwede Mantashe said, "The MDA continues to embody transformation in action. It is deeply encouraging to see the Agency's evolution from supporting mineworkers after retrenchment to driving innovation, entrepreneurship, and technology access. The establishment of this Digital Hub reflects the social compact between industry, labour, and government, and gives practical effect to our shared commitment to inclusive economic renewal."

"This hub demonstrates the power of partnerships that turn policy into progress," said Tshimane Montoedi, Chief Executive Officer of the Mineworkers Development Agency. "It represents a bridge between mining's past and South Africa's innovation future, one where former mineworkers, their families, and local youth can participate meaningfully in a modern economy built on skills, entrepreneurship, and dignity."

The Minister's remarks were echoed by Sibanye-Stillwater, which underscored the importance of partnerships that translate transformation into tangible opportunity. "This hub represents transformation in action as it connects mining's past to South Africa's digital future," said Thabisile Phumo, Executive Vice President, Stakeholder Relations at Sibanye-Stillwater. "Through digital infrastructure and practical skills development, we are creating opportunities

that extend far beyond the life of the mine and ensuring that mining communities remain active participants in a changing economy."

Sibanye-Stillwater invested in the hub as part of its broader commitment to socio-economic regeneration in host communities. To date, the facility has trained 60 young people through internationally accredited programmes such as Cisco's Introduction to Artificial Intelligence and IBM SkillsBuild Fundamentals, and introduced virtual-reality-based training in areas including beekeeping, health and safety, and professional skills. It also houses robotics and 4IR demonstration labs, SMME pods, co-working spaces, and technology-enabled classrooms.

The infrastructure itself has transformed a previously underused site into a fully operational, modern, and accessible space featuring energy-efficient systems, security technology, and inclusive access ramps for persons with disabilities.

Beyond digital training, the hub is nurturing entrepreneurship through incubation and acceleration programmes. Local enterprises receive mentorship, workspace access, and business development support to help them grow and compete in the market. Three small businesses are already operating from the hub, an LPG gas enterprise promoting alternative energy solutions, a community internet service provider expanding online access for local companies, and a farmhouse outlet supplying fresh produce from the nearby Agri Hub to Welkom residents.

"This is more than infrastructure, it is a spark of possibility," said Executive Mayor Thanduxolo Khalipha of the Matjhabeng Local Municipality. "The hub supports our vision to position Matjhebeng as a future metro, attracting investment, technology, and opportunity. It reflects the kind of catalytic partnership that helps turn Welkom into a centre of digital innovation and inclusive growth." "Sibanye-Stillwater didn't make a pledge at the investment conference we hosted in October this year, it did something more powerful. It invested in something real and tangible that supports long-term value creation," said Bongani Kupe of the Thabo Mbeki Foundation, who attended the launch.

"Supporting initiatives like this forms part of our mandate to improve livelihoods for mineworkers and their families," said Adam Letshele, Head: Corporate Stakeholder Partnerships at Rand Mutual Assurance. "Through digital upskilling and enterprise creation, we are restoring dignity and helping communities chart a new economic path" ♦



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Pan African Resources' Mogale Tailings Retreatment (MTR) operation gains international recognition for its positive ESG impact



In December 2025, Pan African's MTR gained international recognition at the UK Resourcing Tomorrow Conference, where the Group won an Outstanding Achievement award for the 'Best ESG Initiative by a Mining Company'. Competing projects included those from major international mining houses. This accolade recognized the immediate positive impact of Pan African's interventions on the environment and local communities, where in a period of just 14 months there has been a measurable improvement in water and air quality, and the remediation of legacy liabilities brought about through well-documented environmental neglect following over a 100 years' of legacy mining in the area.

South Africa has a well-known history of gold mining, and was previously the world's largest gold producer. However, this legacy of mining left behind deep shafts, open pits and millions of tons of surface tailings, often located close to or within communities. This caused acid mine drainage in water supplies, toxic heavy

metals in the air as dust pollution and access for illegal miners who mine remnant pillars, causing disaster and loss of life once they collapsed, while also destabilizing communities through illegal activities.

This is the situation inherited by Pan African at the tailings deposits around Mogale City, on the outskirts of Johannesburg. Previous operators Mintails, abandoned the site and left behind a scarred environment of polluted wetlands, deep open excavations and abandoned buildings, along with open access to illegal miners and failed promises to the surrounding communities. There were no rehabilitation guarantees, and the state and local government were powerless to act, citing lack of funds and resources. In the meantime, illegal settlements encroached on the old tailings dams.

PAR purchased the mining rights in 2021 as the liquidation of Mintails was finalized and acted quickly, completing feasibility studies and securing the finance for ~US\$130 million, some of it through a sustainability linked bond, to build the Mogale Tailings Retreatment (MTR) plant. This tailings retreatment facility is capable of processing 800,000 tons per month, annually producing some 50,000oz at just over US\$1,000/oz for approximately 20 years. The Company broke ground in July 2023 and commissioned the plant in a record 14 months, pouring first gold in October 2024. Some 1600 local jobs were created and provided a significant boost for the local economy.

Importantly, rehabilitation was concurrent with plant construction. Within six months, wetlands were improving with bird and aquatic life returning. Alien vegetation was removed, along with abandoned buildings and old shaft infrastructure. This has minimized access to illegal miners who have largely been eradicated. PAR has commenced with community sustainability projects. Water treatment has commenced, with acid mine drainage significantly reduced. A 3ML/day water treatment plant will be ready in March 2026.

PAR has an approved EIA and has already remediated old tailings sites that posed a danger to communities as the structures were breached through excessive rainfall. This quick action was publicly endorsed by the chairman of the Church of England's Pensions Board, Mr Adam Matthews. The remined tailings are currently filling huge abandoned pits, and new tailings facilities will be built taking GISTM guidelines into account. Old tailings footprints will be rehabilitated and

repurposed for sustainable uses. PAR has plans for a solar renewable energy facility to be built here, reducing GHG emissions.

During the MTR construction phase, the Group commissioned independent engineering studies on the Soweto Cluster TSFs, which confirmed the stability of the dumps, with no identified failure risks that would endanger the surrounding communities. The Company maintains the clearing of silted drainage channels around affected TSFs to confine the overflow of excess rainwater to dedicated evaporation ponds, eradicating the run-off that previously affected natural water systems. Pan African has also commenced with the implementation of a newly developed binding agent that has significantly reduced the amount of airborne particulate matter during windy conditions, which will measurably improve the air quality in the area.

The MTR operation is a significant win-win. Remining and rehabilitation is being conducted now and at record pace, with progress being externally monitored through the sustainability linked finance bond. The endorsement from the long-suffering communities has been overwhelming, making this a truly impactful ESG initiative as it addresses the immediate needs of the environment and communities ◆



Old Plant Infrastructure remnants - Before rehab



Rehabilitation progress at the old Mintails Plant site

For further information please refer to the company's website:
www.panafricanresources.com/miningoperations/mogale/



More Than an Insurer, RMA is The Institution Behind South Africa's Mining Safety Net

Rand Mutual Assurance (RMA) stands as one of South Africa's oldest and most enduring institutions, founded in 1894 when the country's mining industry was expanding at a remarkable pace, but worker protection was almost non-existent. Created by mining companies to ensure reliable compensation for mineworkers injured on duty, RMA began with a singular mandate rooted in solidarity and shared responsibility. More than 130 years later, that founding purpose remains central, even though the organisation itself has undergone profound transformation.

Today, RMA is far more than a compensation administrator. Its role has evolved into that of a pioneering social insurer and long-term partner to the mining and metals sector, with a mission that extends well beyond claims.

RMA

Prevention, restoration, dignity and reintegration now sit at the heart of its work, reflecting a modern understanding of what it means to support workers throughout their recovery and return to productive lives. This shift from transactional claims processing to holistic social impact underscores RMA's growth, relevance, and commitment to the well-being of South Africa's workforce.

Throughout its history, RMA has worked closely with mining partners to help reshape the sector into one that is safer, more inclusive, and more responsive to the needs of workers. Several milestones mark this journey, from its formal recognition as a licensed mutual insurer to the establishment of comprehensive rehabilitation and prevention programmes that extend support far beyond compensation.

One of RMA's most recent milestones was the introduction of the Pensioner Welfare Management Programme. The programme sees RMA staff travel across the country and into SADC regions where RMA pensioners are based using a format called the Makgotlas. The Makgotlas provide a direct platform for engagement with disability pensioners and the dependents of deceased mineworkers, including widows and children.

In 2025 RMA relaunched its Welkom Sub-Acute Rehabilitation Hospital in the Free State after undergoing major upgrade, reinforcing RMA's strategic commitment to strengthening healthcare infrastructure and delivering modern, patient-centred care to underserved communities. The upgraded facility now offers a seamless continuum of care, improving recovery outcomes and access to specialised services in the region, including expanded rehabilitation and custodial care units, on-site pharmaceutical services, dedicated case management with 24-hour nursing care, a multidisciplinary clinical team, and an in-house orthotics and prosthetics centre established through a joint-venture partnership.



Each of these milestones reflects RMA's deliberate and thoughtful response to shifts within the mining landscape and broader society, reinforcing its role as a trusted occupational health and social partner dedicated to honouring the legacy of those who built the backbone of the industry.

At the heart of RMA's work lies a profound understanding of occupational mining risk, an expertise shaped by more than a century of close engagement with one of the world's most demanding industries. RMA brings together a rare combination of capabilities, including deep technical knowledge of occupational injuries and diseases, actuarial insight, advanced claims management and leading rehabilitation and prevention disciplines.

What sets RMA apart is not simply the strength of these individual disciplines, but the way it is fully integrated into a single, seamless system of care. Insurance, safety, treatment and recovery are not viewed as isolated functions; they form a continuum that begins long before an incident occurs and continues long after a claim is paid.

Becoming more agile, digital, and client-centric has been central to this shift. RMA's Integrated Group Value Proposition (IGVP) has been a key enabler, unifying its COIDA and Life Insurance licences, mutual structure, operational platform, social security system and social insurance philosophy into a single, coherent offering. By leveraging its licences, proprietary processes and integrated systems, the IGVP positions RMA uniquely in the market and strengthens our ability to serve the mining and metals sector.

Among RMA's most significant advances is the expansion of its rehabilitation programme, which now goes beyond medical treatment to include vocational and social reintegration. This ensures that injured workers are supported in healing and in rebuilding their capacity to be economically active.

RMA's prevention programme has been equally transformative. By analysing incident data to identify emerging risk trends, the organisation helps mining operations address hazards before accidents occur. These initiatives reinforce a simple truth: improvements in safety and operational performance are highest when interventions include proactive actions.

Today, RMA is more than an insurer; it is an institution shaped by history, responsibility and a deep commitment to positive human outcomes. Its continued relevance comes from staying true to the purpose that defined its founding, while having the courage to evolve as the needs of workers and the mining sector change. It is this balance between legacy and innovation that will continue to guide it forward ◆



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At Dee Naledi Holding we are a 100% Black Owned Company of professionals, which consists of experienced-tenacious group of Mining Consultant, Engineers, Accountants and Business Consultants.

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Metshameko Programme Celebrates Ninth Year With Successful Final Tournament



The month of October 2025 marked a milestone for the Royal Bafokeng Sports Metshameko Programme as it celebrated the ninth annual league competition finals. Since inception, the sports programme has impacted thousands of young lives across the Royal Bafokeng Nation. Last year's Metshameko League Finals saw participation from over 3 000 children representing 66 schools, and more than 390 teacher-coaches.

The Metshameko Programme is a comprehensive school-sports initiative that includes a weekly school league, coach development programmes, sports clinics and talent identification. A long-running partnership between Royal Bafokeng Sports (RBS), Impala Rustenburg and Royal Bafokeng Holdings (RBH), the programme sees U/13 and U/17 learners compete in football and netball, culminating in the final tournament where the best teams and players vie for top honours.

Emile Smith, Acting Managing Director of Royal Bafokeng Sports said, "Our core business is engaging the youth through sport, but Metshameko is about so much more than just sports. These programmes have drastically enhanced the abilities of children within these sporting disciplines. They have also built confidence, taught empathy and instilled invaluable life skills like time management, relationship building and personal development — in bettering themselves for themselves but also within a community environment."



Last year, 81 standout athletes were identified for further development, with 38 football players selected to join the Platinum Stars Football Academy and 43 netball players chosen for the Royal Bafokeng Netball teams.

Moses Motlhageng, Chief Executive at Impala Rustenburg said, "Impala Rustenburg is proud of our four-year partnership with RBH and RBS in supporting this programme. Our involvement helps to nurture future leaders and aligns with our goal of creating a better future for Rustenburg and positively impacting the lives of the people in our mine communities. Each year we see remarkable growth in the number of participants and the calibre of the talent being developed."

WINNING TEAMS FROM THIS YEAR'S FINALS:

- U/13 Football: Mfidikwe Primary School
- U/13 Netball: Lebone II College
- U/17 Football: Grenville High School
- U/17 Netball: Grenville High School ◆

Education Alone Does not Change Lives. Support Systems Do.

For 25 years, the Cyril Ramaphosa Education Trust (CRET) has done more than fund education - we have walked the journey with South Africa's future leaders.

Access to education is only the first step. Every year, talented students enter tertiary institutions with ambition and promise - yet financial pressure, academic challenges, and lack of support too often derail potential before it becomes impact.

CRET was established to change this reality. Our model recognises that student success is not a moment - it's a journey. Through structured bursary management, academic monitoring, psychosocial support, and mentorship, we help students not only access education, but complete it, transition into the world of work, and contribute meaningfully to South Africa's economy.

“ A bursary opened the door. CRET made sure I stayed in the room. ”

Samukelisiwe Khawula, CRET Alumnus



25 Years of Measurable Impact

Impact Highlights

25 years of bursary management excellence

Over 10 000 youth supported across disciplines, institutions, and schools

Strong graduation and completion outcomes

Alumni driving transformation in key sectors

Strengthening SLP Outcomes Through Proven Bursary Management

Education remains a cornerstone of Social and Labour Plans and Local Economic Development commitments. However, impact depends not only on funding, but on delivery.

CRET's approach supports SLP objectives by:

- Strengthening graduate readiness and employability
- Reducing bursary attrition risk through ongoing holistic student support
- Advancing transformation and inclusion outcomes
- Supporting accountability, governance, and reporting
- Extending impact beyond access into long-term economic participation



A Trusted Partner in Education Delivery

CRET operates as an independent bursary service provider and manager, partnering with organisations committed to sustainable education impact.

Through partnerships with organisations such as **Merafe Resources**, **Phembani** and **Grindrod**, CRET delivers structured, accountable bursary and student support programmes designed to strengthen outcomes and reduce risk.

25 Years of Impact.
A Lifetime of Possibilities

Partner with CRET to turn education investment into lasting impact.

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● KB MINING

Interview with **Bongani Khumalo** *Founder of KB Mining (Pty) Ltd*

Mining CSI Managing Editor, Moses Sibiya, recently engaged with Mr Bongani Khumalo, Founder of KB Mining (Pty) Ltd, to discuss his role as a player in South Africa's mining sector and the company's commitment to community development and job creation.

MCSI EDITOR:

The mining industry is crucial to South Africa's economy. How do you see the industry collaborating to drive economic development, especially in rural areas?

BONGANI KHUMALO:

Based on my observation and extensive involvement in mining host-community development, the mining sector must actively participate in strategic, collaborative, impactful, and purpose-driven development programmes.

In many instances, mining houses tend to align their Social and Labour Plan (SLP) and Mine Community Development initiatives with municipal Integrated Development Planning (IDP) processes. While important, these processes do not always reflect the true needs of the broader community, as priorities are often influenced by a small group of ward committee representatives aligned to political interests.

It is therefore critical for mining houses to conduct independent public consultations beyond IDP processes to obtain a more inclusive and representative community perspective.

MCSI EDITOR:

Tell us about KB Mining (Pty) Ltd. Why was the company established, and when did it begin operations?

BONGANI KHUMALO:

I developed my first business in 2008 and subsequently studied the technical aspects of mining and heavy engineering. Initially I focused on coal mining initiatives in KwaZulu-Natal. Over time, I acquired equity interests in KB Mining and VTN Mining, where I am a shareholder in gold extraction operations in the Mpumalanga region.

I am also a 70% shareholder and Chairperson of Boschpick Engineering (Pty) Ltd, an engineering company based in Newcastle, KwaZulu-Natal.

KB Mining (Pty) Ltd was established in 2018 in the small town of Utrecht, KwaZulu-Natal, as my personal venture into the mining industry. The company commenced operations at Uitkomst Colliery in partnership with MC Mining.

MCSI EDITOR:

What services does KB Mining (Pty) Ltd provide?

BONGANI KHUMALO:

KB Mining provides underground contract mining services, including stooping, development, equipping, construction, and support installation.

MCSI EDITOR:

How can mining companies contribute to the development of local communities?

BONGANI KHUMALO:

Mining companies must adopt a strategic approach when engaging with both traditional (tribal) leadership and municipal authorities. In my experience, working with these two centres of power requires tact and skill, as both often have a sense of entitlement when dealing with mining houses, despite serving the same communities on the ground.

Failure to understand and balance these power dynamics can hinder development efforts and limit the positive impact mining companies can have in rural communities.



MCSI EDITOR:

What does KB Mining contribute to the communities in which it operates as part of its CSI initiatives?

BONGANI KHUMALO:

We have established partnerships with educational institutions to recognise and support excellence in schools. This includes offering incentives to top-performing schools, acknowledging the efforts of educators in delivering quality academic results.

MCSI EDITOR:

What assistance does your company provide in mining-dominated areas to ensure access to resources, markets, and training?

BONGANI KHUMALO:

We offer skills development training in plumbing, boilermaking, and carpentry as part of our broader capacity-building initiatives. We also assist students with the registration process at relevant tertiary institutions.

MCSI EDITOR:

What other information would you like to highlight about KB Mining (Pty) Ltd?

BONGANI KHUMALO:

KB Mining has extensive experience in deep-level mining, supported by a competent, hands-on professional team. We pride ourselves on strong people skills and operational excellence.

MCSI EDITOR:

What message do you have for the country?

BONGANI KHUMALO:

My experience has taught me the importance of allowing local leadership, both traditional and political, to lead, while ensuring that development practitioners remain accountable for driving programmes from inception to completion.

MCSI EDITOR:

What goals and milestones does KB Mining (Pty) Ltd aim to achieve in 2026?

BONGANI KHUMALO:

Our goal is to become a preferred contractor miner in underground metalliferous mining.



CONTACT DETAILS:

KB Mining (Pty) Ltd
Tel: 034 326 8661

Global Partnerships For Inclusive Growth: Reflections from G20 for Social Investors

Article by - Leanne Emery-Hunter, Motshegwa More and Matebe Chisiza

South Africa's successful G20 presidency shone a spotlight on African concerns, elevating them to a global stage. In November 2025, zteam members attended events around the G20 Summit in Johannesburg, with Tshikululu represented at the T20 Summit, NBI Climate Summit, Global Citizen Now and the B20 business-philanthropy roundtable. These events provided opportunities for the Tshikululu team to meet and engage with leaders across business, policy and philanthropy on shaping the future of inclusive growth in South Africa.

The conversations around B20 and G20 reaffirmed the urgent need to align innovation, capital, and collaboration to address systemic challenges, from unemployment to gender-based violence and femicide (GBVF) to the just transition. Cross-sector collaboration is now recognised globally as essential. The institutionalisation of philanthropy within global policy discussions creates new spaces for influence, collaboration, and co-design – purpose and profit can and must reinforce one another to build resilient economies.

Through our participation in these events, we identified three themes that are most relevant to social investors:

1. Inclusive Capital is Essential For us to Achieve Development Goals.

Development requires capital, and with the world moving away from aid as a primary mechanism, it is becoming increasingly important to ensure that capital is inclusive and invests in strengthening resilience and development. Even as we are seeing the reduction of aid from the Global North, there is an increase in blended finance investment and concessional loans with more favourable terms for African opportunities.

A very positive step towards mobilising capital to make sure the most vulnerable people are not left behind is the commitment of a combined €15.5 billion in pledges towards renewable energy in Africa – the result of a campaign led by the President Ramaphosa and the European Union over the course of South Africa's G20 presidency. Announced at the Global Citizen Scaling up Renewables in Africa event, this global commitment to advancing the rollout of clean power on the continent is testament to the power of partnerships to drive inclusive growth.

2. Social Investment is no Longer Peripheral to Economic Growth: It's Central to Building Sustainable and Inclusive Prosperity.

The theme of this B20 – the first to convene on African soil – was "Inclusive Growth and Prosperity through Global Cooperation." The business-philanthropy roundtable, hosted by WINGS, in partnership with the Anglo American Foundation and other global partners, focused on strengthening business-philanthropy collaboration to unlock capital for inclusive growth and to accelerate social innovation across emerging markets. The inclusion of philanthropy in the B20 process affirms the role of social investment in financing development.

The event showed clear momentum to formalise philanthropy's role within the B20 process through structured collaboration, shared policy work, and continuity into the next G20 cycle. Dr Anthony Costa, Head of the B20 South Africa Secretariat, announced the Business and Philanthropy Legacy Partnership, recognised as an official B20 Legacy Initiative. This initiative includes the creation of Aséli Impact Capital, a permanent capital impact fund designed to mobilise South African capital for measurable social outcomes. This signals a maturing of South Africa's social-finance ecosystem, moving from short-term grants to catalytic, permanent capital designed for systemic impact.



3. Achieving Meaningful South Action Africa's Beyond Ambitions The G20 Requires Summit.

The promises, pledges and commitments made at the summit must translate into action. We welcome the President's declaration of GBVF as a national crisis and recognise that responding adequately to the requires decisive action – and resources. The same is true of fulfilling our just transition ambitions. Tshikululu was part of the Just Transition and Energy Mix task force throughout the year, contributing to the development of the policy paper which was then presented at B20. This set of targeted recommendations is a strong foundation for meaningful action – the challenge for South Africa now is implementation.

The Climate Summit had a practical focus on how South Africa can implement solutions in the climate space beyond our G20 presidency. Mzila Mthenjane, CEO of the Minerals Council South Africa, spoke on the urgency of moving beyond declarations and into transformation and delivery, emphasising that "the world cannot achieve net zero without Africa's minerals, Africa's markets, and most critical, Africa's leadership". Implementing the commitments made at the summit require political will, financing and collaboration, and for us to take advantage of this high-profile moment where Africa and South Africa's priorities have been given centre stage.

South Africa's G20 presidency was a unique opportunity to highlight African challenges on a global scale and meaningfully participate in development conversations, not just as recipients of aid but as drivers of our own growth. It reaffirmed that partnership is a strategy for resilience: collaboration between business, government and philanthropy is how we turn shared intent into shared value. South Africa has a distinctive voice to offer – one rooted in innovation, community and courage. Our challenge is to translate that voice into scalable models that deliver tangible outcomes for people and planet.

As South Africa's foremost fund manager and social impact advisor, Tshikululu is uniquely positioned at the intersection of business and social change to help respond to these challenges and drive impact. We play a catalytic role in connecting business, philanthropy and development finance to move capital where it matters most and to measure what truly counts. ♦

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The Future of Isiphethu Water Services in Construction

As we envision the future, it is evident that the water service construction industry will play a pivotal role in ensuring access to safe and reliable drinking water. At Isiphethu Water Services, we are dedicated to staying ahead of industry trends and innovations to deliver exceptional solutions to the communities we serve.

Pipe Rehabilitation

The future of pipe rehabilitation at Isiphethu Water Services looks promising. By leveraging advanced materials and techniques, we are committed to implementing efficient processes to extend the lifespan of water infrastructure.

One of our most notable projects showcasing expertise in pipe rehabilitation is the refurbishment of the Thabong Wastewater Treatment Works (WWTW) and its associated sewer network. Emerging trends and technologies in pipe rehabilitation include:

1. **Pipe Lining and Coating** – Applying protective linings and coatings to prolong pipe durability and prevent corrosion.
2. **Smart Leak Detection** – Utilizing cutting-edge technologies to detect leaks and minimize water losses.
3. **Trenchless Technologies** – Employing methods such as cured-in-place rehabilitation to restore damaged sewer systems efficiently.

Water Conservation

As a leading water service construction company, Isiphethu Water Services acknowledges the critical importance of water conservation and climate change in ensuring a sustainable future for our communities.

The Challenges of Climate Change

Changing precipitation patterns, increased evaporation, and more frequent extreme weather events pose significant risks to water resources. Rising temperatures contribute to water scarcity, impacting human health, economic development, and ecosystems.

Isiphethu's Commitment to Water Conservation

1. **Efficient Water Appliances** – Promoting the use of water-efficient appliances, fixtures, and irrigation systems.
2. **Leak Detection and Repairs** – Implementing advanced technologies and repair strategies to address water losses effectively.
3. **Public Education and Awareness** – Engaging with schools, customers, and communities to foster understanding of water conservation and climate change mitigation.

A Game-Changer for Water Infrastructure

Isiphethu Water Services is transforming the water infrastructure landscape through innovation and a commitment to sustainability. We tackle complex challenges in the water sector, from aging infrastructure to climate resilience, with forward-thinking solutions.

Innovative Solutions

1. **Trenchless Technologies** – Minimizing disruptions, reducing costs, and promoting sustainability through advanced construction methods.
2. **Pipe Rehabilitation** – Extending the lifespan of water infrastructure to ensure reliability while reducing waste.
3. **Water Conservation** – Advocating for efficient technologies and public education to ensure sustainable water use.
4. **Climate-Resilient Infrastructure** – Designing and constructing water systems that can withstand extreme weather events, safeguarding communities.

Community Engagement

At Isiphethu Water Services, we firmly believe that community engagement is vital to our mission of providing reliable, efficient, and sustainable water services. We are dedicated to building strong relationships with the communities we serve by actively listening to their needs and delivering tailored, effective solutions.

Debrief one of our recently completed projects, the Kromkloof Water Treatment Works and High Lift Pump Station project

The Design and Construction of the Kromkloof Water Treatment Works and High Lift Pump Station

The construction of the Kromkloof Water Treatment Works (WTW) and High Lift Pump Station commenced in November 2021. This project was funded by DWS, under the RBIG initiative, with the project aiming to provide safe and reliable drinking water to 26 surrounding villages from 3 wards. The treatment plant is supplied with raw water from multiple boreholes, delivering an expected supply rate of 5.8 million litres per day (ML/d) with a turndown ratio of 6:1. The project entailed the design and construction of all Mechanical and Electrical components within client's specifications and scope.



Filtration and Chemical Treatment Process

To ensure future scalability, our design reserved space on-site for additional flocculation and sedimentation units. At present, the plant utilizes four autonomous gravity filters, providing the necessary contact time for oxidation reactions. Once filtration is complete, the water enters a chlorine contact tank, where calcium hypochlorite is dosed for disinfection. The contact tank is designed with baffles to optimize mixing and retention time. The treated water is then directed into the clearwell for final distribution. Given the limited capacity of the clearwell, it does not function as an on-site storage facility but serves as an intermediary before high-lift pumping.

Backwash Water Management and Dewatering

Filter backwash water is collected in a dedicated channel and directed to a dewatering buffer sump. From there, it is pumped into geotextile dewatering tubes (geotubes) with the assistance of polymer dosing. The geotubes facilitate solid-liquid separation, allowing filtered water to be recovered and redirected to the elevated blending tank. The retained silt within the geotubes is periodically disposed of upon tube saturation, ensuring efficient sludge management.

Construction and Execution

The execution of this project was managed in-house, with the Civil Construction Division overseeing all earthworks, concrete, and steel structures. Meanwhile, the Mechanical Division was responsible for fabricating pipework, supports, and gantries. This integrated approach ensured streamlined coordination and adherence to design specifications ◆

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- SLP and IDP Stakeholder Engagement Training
- Local Economic Development
- Community Mining Unrests Prevention Solution (Conflict Resolution)
- Media Communications
- Contract Mining and Mining Equipment Repairs and Leasing
- Transport Logistics
- Load Haul
- Fuel & Oil Supplies
- Mining Sector Coordination Management

2. ADVISORY & CONSULTING SERVICES

We offer expert-led Advisory and Consulting services focused on but not limited to:

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- Impact Project Management & Measurement
- Skills & Employment Consulting Services

3. WORKFORCE DEVELOPMENT

We deliver integrated Workforce Development strategies through:

- Skills Development, Placement & Talent Management
- Skills & Impact Development Programmes
- Employment Solutions & Workforce Development

4. FUNDRAISING & INVESTMENT MANAGEMENT SERVICES

Our specialised services in Fundraising & Investment Management include:

- Infrastructure and Property Syndication
- Match Funding & Investment Solutions
- Design and Development of Social Development Programmes
- Transaction Advisory Services and Financial Structuring

We empower our partners to unlock capital, mobilize resources and structure impactful investments.

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b. Sanitation Services

- Construction and maintenance of groundwater and surface water systems.

c. Rural Water Sanitation

- Providing water and sanitation to rural communities.
- Providing innovative and sustainable solutions, to ensure equitable access to clean water for all citizens.

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South Africa's Automotive Future:

Chinese Auto Giants Insist They Here For Long Haul

Article by Willem
van de Putte

AS CHINESE AUTOMOTIVE BRANDS CLIMB THE SOUTH AFRICAN SALES CHARTS, WE TAKE A LOOK AT WHETHER THEY HAVE THEIR CUSTOMERS, THE BROADER INDUSTRY AND MZANSI AT HEART

As the South African automotive market evolves, a pressing question arises: Are Chinese manufacturers in South Africa here for the long haul? This inquiry has gained traction as East Asian brands continue to disrupt the market with a slew of new vehicle introductions.

Chinese brands have made a significant impact, offering a diverse range of vehicles from budget-friendly cars to luxury SUVs and bakkies. The central theme of these offerings is value for money.

CHANGING CONSUMER PREFERENCES

As consumer buying patterns shift, so too do the criteria for purchasing a vehicle. Performance

metrics and handling capabilities are increasingly taking a backseat to design and technology. Today's consumers desire more than just basic features like Bluetooth connectivity; they expect their vehicles to serve as extensions of their mobile devices.

While motoring journalists often critique the calibration disconnect between throttle and gearbox, intrusive safety systems, and subpar fuel consumption figures, these factors seem to have minimal influence on consumer purchasing decisions. The monthly sales figures reflect this trend, indicating that Chinese brands are resonating with the South African market.





IMPRESSIVE SALES FIGURES

Chery South Africa currently ranks sixth in sales, just behind the global powerhouse Ford. GWM and its sub-brand Haval follow closely, with Omoda and Jaecoo South Africa rapidly gaining ground. Other brands like BAIC and JAC are also making their presence felt, demonstrating that Chinese manufacturers are indeed making an impact, despite lingering doubts about their long-term commitment.

COMMITMENT TO THE LOCAL MARKET

To gain insight into the intentions of Chinese manufacturers, we reached out to Chery and Omoda & Jaecoo for their perspectives. Verene Petersen, national marketing manager for Chery South Africa, stated: "Chery South Africa is committed to the local market and is currently conducting in-depth research and feasibility studies to determine the best direction for establishing a manufacturing facility.

"We have a 6,500 sqm parts warehouse in Gauteng and maintain an impressive average order fulfilment rate of 98%." Petersen also highlighted the launch of the Chery Foundation in November last year, which aims to reaffirm their commitment to the South African community.

Cedric Cui, country director of Omoda & Jaecoo, echoed this sentiment, asserting that they are dedicated to long-term investment in South Africa.



We have a 6,500 sqm parts warehouse in Gauteng and maintain an impressive average order fulfilment rate of 98%.

Verene Petersen, National Marketing Manager For Chery South Africa

"We operate one of the country's most robust aftersales support systems, featuring an 11,000 sqm spare parts facility shared with Chery South Africa, housing 56,000 spare parts valued at approximately R115 million.

"Our expanding dealership network has grown from 35 to 51 retail locations, a remarkable increase of 45.7% in just one year." Cui added: "History shows that skepticism often accompanies new entrants in any industry, yet many now-established brands faced similar scrutiny in their early days.

"What truly matters is delivering what local consumers desire: style, luxury features, and cutting-edge technology at competitive prices. Beyond our vehicles, we actively invest in the communities we serve through social outreach initiatives, reinforcing our long-term commitment to South Africa. Omoda & Jaecoo are here to stay."

So, despite some reservations, it appears that Chinese manufacturers are not merely one-hit wonders. As with any significant financial decision, consumers are encouraged to conduct thorough research across multiple platforms before making a purchase ◆



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- Traditional & Community Leaders
- Mine Union Representatives

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- SLP & LED Capacity Training
- Procurement and DMRET Form
- Enterprise & Supplier Development Training
- Conflict Resolution
- LED Projects Implementation Processes
- Mining Charter 2018
- SMME and Skills Development
- Women in Mining
- SLP Two Language Policy
- SLP Financial Provision
- Mine Rehabilitation
- Stakeholder Engagements
- Project Management

TRAINING OF MINE SLP MANAGERS, MUNICIPAL OFFICIALS & COMMUNITY LEADERS

Com Consulting has expertise in training for Mining Management, Municipality Officials & Councillors, local community members and other affected stakeholders by mining operations. The training will equip both mines and municipal personnel to collaborate as required by the Mining Charter 2018 to benefit people and spur economic growth and development through mining activities.

It is very important for mine management to understand how municipalities IDP work, while it is critical for municipalities to understand SLP process. This is particularly urgent for all new municipal councillors within mining areas. Disruptions of mine operations by community unrests is mainly due to miscommunications and lack of engagements by all affected parties.

Com Consulting (Pty) Ltd is a BEE Level 1 Service Provider.

Attendants Certificates to be issued to all delegates.

YOUR EXPERT TRAINER - MOSES SIBIYA

He worked with President Cyril Ramaphosa during Shanduka days as Shanduka Group Transformation Manager at Shanduka Coal focusing on compiling SLP's for mining rights applications. Local Economic Development (LED) and Corporate Social Investments. Second Language SLP Translation/Draft Required by Mining Charter 2018 Communicating with all government departments including the DMRE and engaged with Local Municipalities and Community Stakeholders. He has 20 years working experience in both private and public sector.

BOOK YOUR SPACE FOR THIS TWO-DAY TRAINING

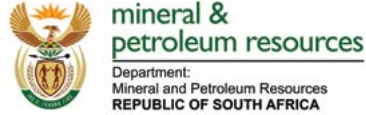
Contact Person:
Michelle Dondolo
Email: info@miningcsi.co.za
Tel: 073 446 9690

Monthly Training Dates: 26-27 March, 29-30 April, 28-29 May, 25-26 June, 30-31 July, 27-28 August, 24-25 September, 29-30 October, 26-27 November.

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9-12 February 2026
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